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**R3.4 IE3 courses final version**

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The final version of the IE3 courses is available on the IE3 website, under the section "results".

* [“Operations Management in Advanced Lean Systems” – Polytechnic University of Bari](https://ie3.eu/polytechnic-university-of-bari-university-of-bari-aldo-moro/):
  + Operation and Performance Measure;
  + Lean System and Continuous Improvement;
  + Production Planning and Control;
  + Inventory Management;
  + Advanced Lean System.
* [“Supply Change Management” – Poznan University of Technology](https://ie3.eu/poznan-university-of-technology-renewed-course/):
  + Industrial visit. Data from Alcomot;
  + Risk analysis. Supply chain design and analysis;
  + VSM workshop.
* [“Project management: Advanced Tools and Techniques” – Technical University of Madrid](https://ie3.eu/technical-university-of-madrid/):
  + Introduction;
  + Digitalization and Projects;
  + Project Management Methodologies;
  + Scope Management;
  + Time and Cost Management;
  + Project Execution Monitoring;
  + Risk Management;
  + Quality Management;
  + Communication and Stakeholder Management;
  + Agile Porject Management;
  + Management of the R&D projects;
  + Maturity Models.
* “Design and Development of Manufacturing Operations” – [Linköping University](https://ie3.eu/linkoping-university-2/):
  + System Relationships;
  + System Design;
  + System Simulation;
  + Pitfalls and help in Simulation;
  + Setup time reduction, Task C;
  + System Knowledge, Task D;
  + PicSim Summary;
  + AI and Machine Learning (lecture);
  + AI and Machine Learning (seminar).